





#### Introductions



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#### Contents

Methodology 2018 outlook Spotlights North America Latin America Europe Middle East Asia Africa Southwest Pacific



#### Methodology

Interviews

Global industry experts

Our own price forecast model

Annual forecast

Experts with local/regional knowledge

EIA, Oxford Economics, IATA, STR Time-series
multivariable model
to predict airfare
and hotel rates

Includes narrative, spotlights and recommendations; updated quarterly



**Economic** growth will continue to build **momentum**.



2018 Outlook

As demand strengthens, airlines and hotels will be better placed to increase prices.

Intercontinental
economy fares will
be flat; all other
fares will rise by
1%.

**Hotel** rates will increase in all regions.

Oil price to average US\$50 per barrel.







#### **Economic growth assumptions**

#### Regional economic growth forecasts 2016-2018

					2016	2017	2018
				Africa	2.5%	3.2%	3.8%
	World GDP	2017	2018	Asia	4.6%	4.7%	4.6%
		2.7%	3.0%	Europe	1.9%	2.1%	1.8%
	growth			Latin America	-1.5%	1.1%	2.4%
	As international trade recovers, global economic growth will accelerate from 2.7% to 3.0% in 2018. Emerging markets will drive this uptick, as economic growth strengthens in Latin America and the Middle East. But there will be little change in Asian growth, as a Chinese slowdown offsets a stronger performance by the Indian economy. Advanced economy growth will be largely unchanged at 2.1%. While the outlook for the U.S. economy improves, rising inflation will lead to			Middle East	3.1%	1.7%	3.6%
				North America	1.6%	2.3%	2.6%
				Southwest Pacific	2.6%	2.5%	2.4%
	weaker European growth in 2018.			Global	2.3%	2.7%	3.0%
	GDP growth  As international to accelerate from 2 drive this uptick, America and the in Asian growth, a performance by to growth will be lar for the U.S. econd	2.7%  crade recovers, global 2.7% to 3.0% in 2018 as economic growth Middle East. But there as a Chinese slowdow the Indian economy. Tegely unchanged at 2 tomy improves, rising	J.0%  I economic growth will Emerging markets will strengthens in Latin re will be little change on offsets a stronger Advanced economy .1%. While the outlook	Europe  Latin America  Middle East  North America  Southwest Pacific	1.9% -1.5% 3.1% 1.6% 2.6%	2.1% 1.1% 1.7% 2.3% 2.5%	1.8% 2.4% 3.6% 2.6% 2.4%

Source: Oxford Economics, July 2017





#### Oil prices

Oil prices will be stable in 2018, as a surge in supply offsets the effects of rising demand.



• An OPEC deal to cut production has failed to push up oil prices.

• Supply will surge in 2018, as the OPEC cuts end and U.S. producers ramp up output.

• Iran, Libya, Nigeria and Russia may also increase production.

• Extra supply will offset the impact on oil prices of any rise in demand.

• There is little reason for any upward movement in oil prices in 2018.

Oil price assumption

US\$

50

per barrel





#### Risks in 2018

Terrorism will again be the main threat in 2018, but geopolitical tensions are growing, and may have a much bigger impact.

#### **Economic risks:**

- Faster slowdown in Chinese growth.
- Questions over Italy's future in the Eurozone.
- Wider fall-out from a "hard" Brexit.

#### **Terrorism risks:**

- More small, less predictable acts of terrorism.
- Response to terror attacks increases travel disruption.

#### **Geopolitical risks:**

- Rise of populist politics puts established relations under strain.
- Protectionism in the U.S., tensions with Russia and North Korea add extra stress.

#### **Natural risks:**

- Weather events
- Seismic activity
- Virus outbreaks

Face-to-face meetings will be even more important, exposing more travelers to risk.

Remember travelers are exposed to petty crime, traffic accidents and medical emergencies.

Companies must continue to deal with these day-to-day risks faced by their travelers.







# **Spot**lights

NDC, machine learning and hotel rate availability





#### IATA's New Distribution Capability (NDC)

Airlines are encouraging TMCs and their mutual corporate clients to move to new booking channels, using NDC standards.

#### Airlines are promoting engagement with NDC:

- Lufthansa Group and IAG are imposing surcharges for bookings made outside of channels supporting NDC.
- American Airlines is offering incentives for bookings made through NDC compliant channels.

#### But travel buyers have concerns:

- Less efficient content aggregation.
- Added complexity when comparing supplier offerings.
- Surcharges unfairly penalize corporate customers.
- TMCs will find it harder to support and service direct transactions.

No single solution exists so far. Corporate deals could evolve, shifting the emphasis from pure fare discounts towards negotiating customized packages.





#### Machine learning uncovers savings opportunities

Use machine learning to make extra savings and reduce traveler stress.

Suppliers and travel managers can engage with travelers in a more meaningful way, with more relevant offers using machine learning.

> Now, start-ups are using machine learning to spot entirely new opportunities to save money and take some of the stress out of travel.

> > These new applications are giving some control back to travelers and helping them make smarter travel decisions.



Predicts availability of flights and rooms at lower prices, so travelers can book and get the best rates.



Refines ticket and fare types shopped to improve savings and conversion rates.



Forecasts chances of flight delays to reduce the cost and inconvenience of traveler disruption.









#### Hotel rate availability

More sophisticated yield management by hotels is profoundly changing their relationships with corporate clients.

## Business travelers are increasingly unable to find and book rooms at their preferred rates:

- Hotels are manipulating inventory and room availability.
- They restrict availability of preferred rates when demand is high.

#### How travel buyers can respond:

- Monitor preferred rate availability. Consultancies like Advito can help.
- Challenge hotels that withhold preferred rates.
- Tighten the wording of hotel contracts.
- Introduce a rate assurance program.

To maximize savings and program effectiveness, negotiated rates should sit alongside chain-wide deals, best-price-on-day purchasing and dynamic pricing.





Fares will rise 1%
in all segments
except
intercontinental
economy.

Meetings rates will rise by 3% to 4%, as new supply fails to keep pace with strong demand growth.



## 2018 outlook North America

Supply will determine the outlook for airfares, while strong underlying demand will drive hotel rates.

**Demand** will drive hotel **rate rises** up by 2-4%, because of **little** new **supply**.

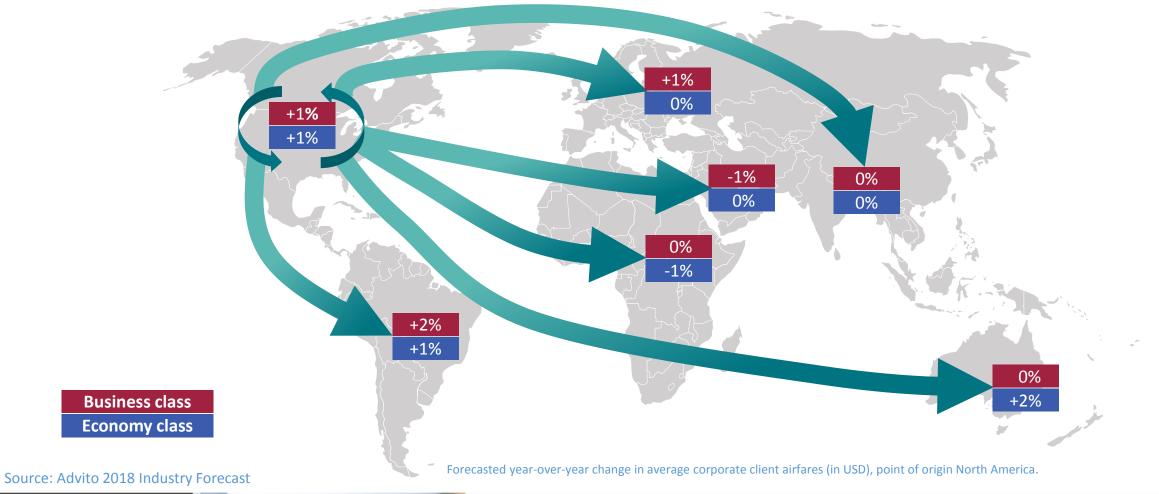
rental rates will rise for the first time in many years.





#### North America – 2018 airfares by destination

Fares will rise in the Americas and for some travel to Europe and Southwest Pacific. They'll be flat or fall in all other markets.







#### North America – meetings in 2018

Rates will rise by 3% to 4%, as new supply fails to keep pace with strong growth in demand.

Average prices increased by 3% to 4% in 2017

Expect rates to rise by 3% to 4% again in 2018.

Hotels are increasingly charging meeting room rental costs.

Confirm dates with a hotel soon after agreeing the price, to secure meetings space.

Consider booking multiple events with the same hotel, brand or group.

Be more flexible about meeting timing and location





#### North America – ground transportation in 2018

Car rental companies may finally push through an increase in corporate rates. Ridehailing will continue to grow in popularity among business travelers.

> **Expect the first** increase in car rental corporate rates for some years.

**Ride-hailing** continues to grow at the expense of regular taxi services.

Plans for the first high-speed rail projects continue to face delays.

Buyers will more closely scrutinize their car rental programs.

Supplier consolidation will make it easier to manage spend on chauffeured services.





Expect **most** airfares to **decrease.** 

4%.

On average, hotel
rates in local
currency will
increase by 2% to



## 2018 outlook Latin America

While airfares will generally fall or stay flat, hotel rates in local currency will increase.

Only **business class** fares to North
America and
Southwest Pacific
will **increase.** 

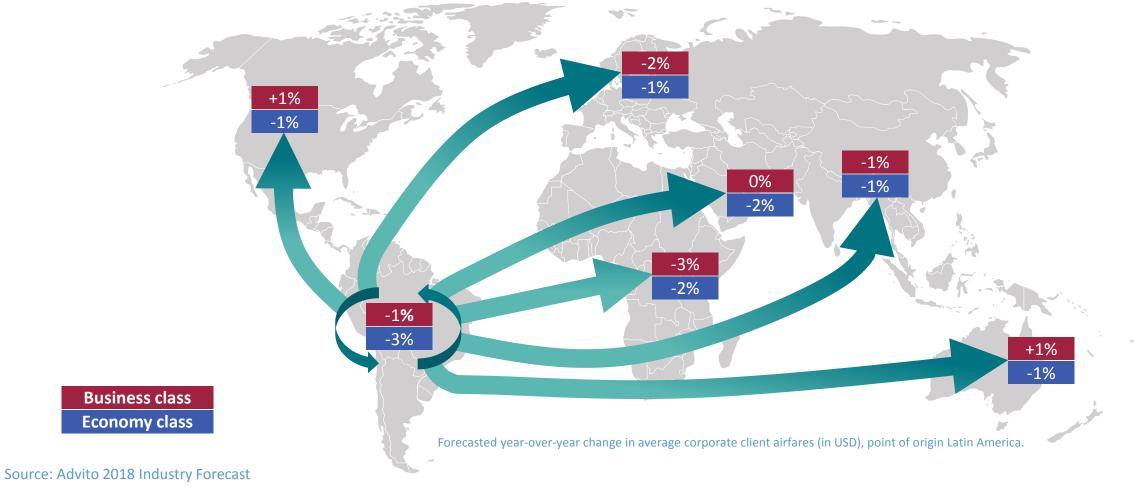
Ride-hailing competition will intensify as Didi Chuxing partners with local operator 99.





#### Latin America – 2018 airfares

Fares will fall in all markets, except for business class travel to North America, Southwest Pacific and the Middle East.







#### Latin America - hotel rates for 2018

Local currency rates will increase by 2% to 4% across the region, but expect a much stronger rate rise in Argentina, due to currency fluctuations.











Most airfares will increase, as demand recovers.



## 2018 outlook Europe

Recovering demand will enable airlines to push up most fares. Hotel rates will rise too because of insufficient new supply.

Hotel rates will rise at close to inflation in most European markets.

High-speed **rail** will become more **popular** for business travel.

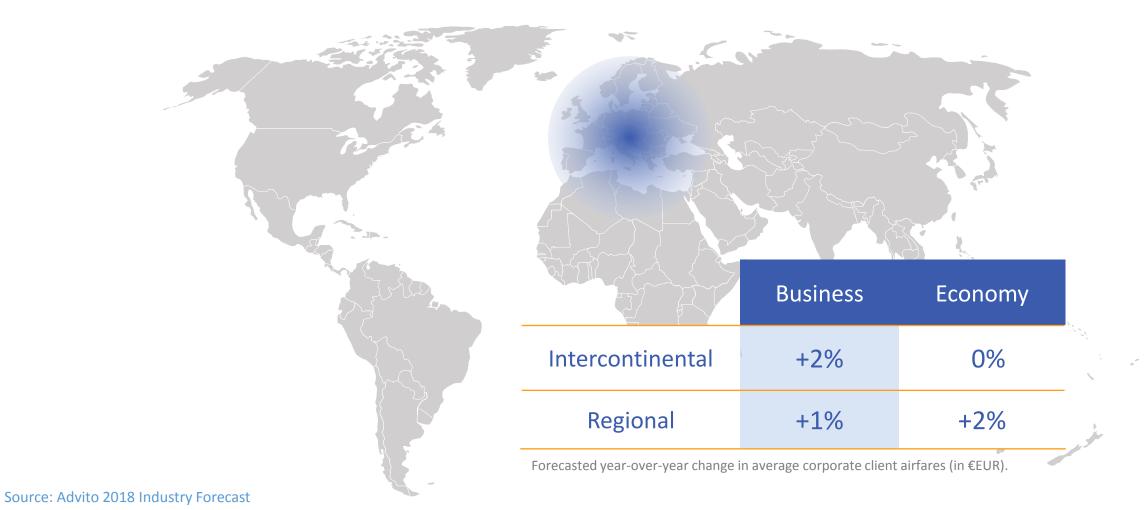
Meetings rates will rise by 3% to 5% for a second year.





#### Europe – airfare predictions for 2018

Fares will rise in most segments, but intercontinental economy fares will not change.

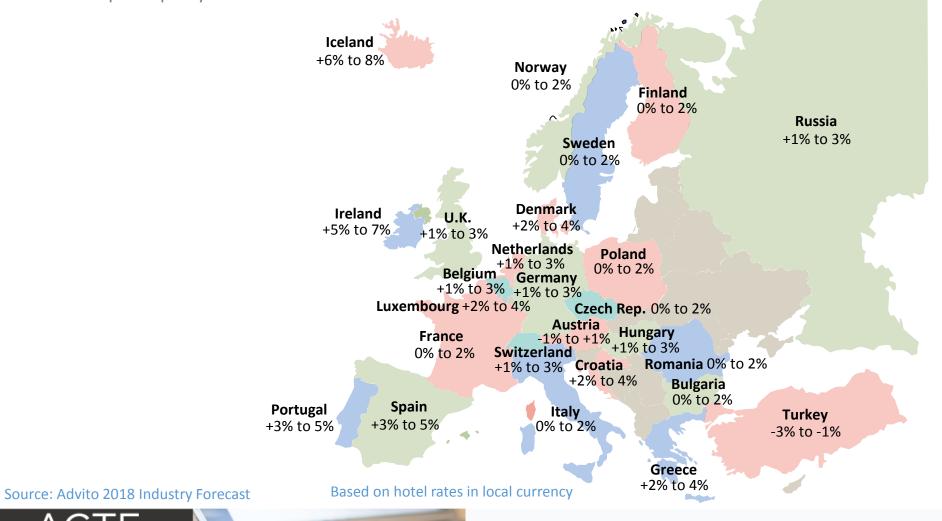






#### Europe - hotel rates for 2018

A modest economic recovery and little new supply will push rates in Europe up by 1% to 3%.







#### Europe – meetings in 2018

Meetings rates will rise by 3% to 5%, as buyers struggle to secure availability.

New supply will be insufficient to meet growing demand.

Rates will rise at a similar pace to 2017: between 3% and 5%.

Secondary
destinations may
offer lower prices
and better
availability.

Negotiate deals with hotels already used for regular business travelers.





#### Europe – ground transportation in 2018

Enterprise will give more markets a choice of three global car rental companies. Expect the appeal of high-speed rail for business travel to grow.

Enterprise Holdings continues to build its presence in European markets.

China's largest ridehailing company, Didi Chuxing, is investing in Uber's rivals in Europe. France continues to expand high-speed rail, and aims to make it more attractive to business travelers.

in its European operations.

Taxi operators are fighting back against ride-hailing, as Mytaxi emerges as Europe's largest taxihailing company.







Most **airfares** will **not change** in 2018.



## 2018 outlook Middle East

Capacity growth will keep airfares flat, except for business class travel within the region. New supply will limit hotel rate increases.

Hotel rate changes will range between **0%** and +**2%**.

Careem is the region's leading ride-hailing company.

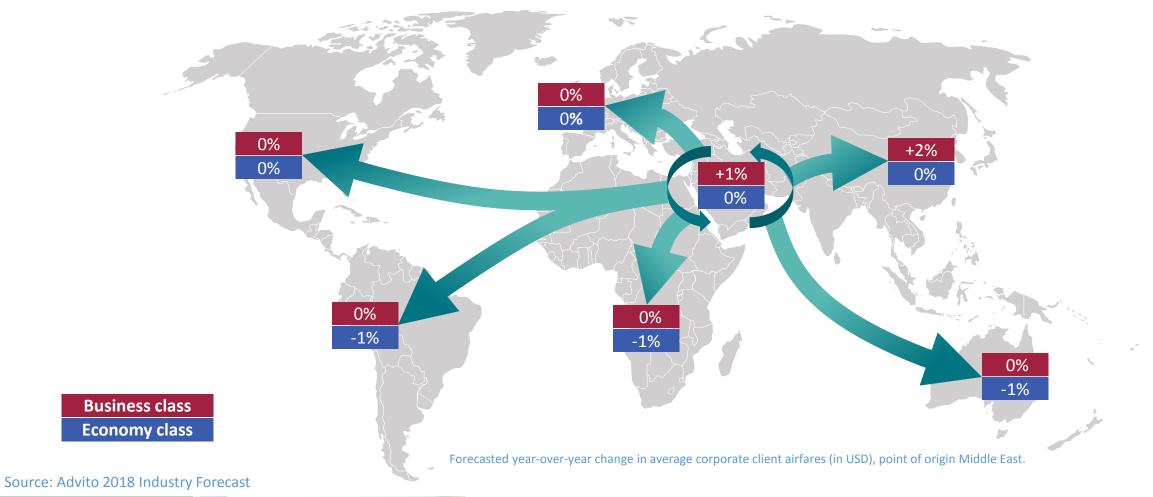
The introduction of **VAT** in **Gulf** states could **increase** travel **costs** by a further **5%.** 





#### Middle East – 2018 airfares by destination

Business fares will increase only for regional trips and to Asia. All other fares will be flat or decrease 1%.

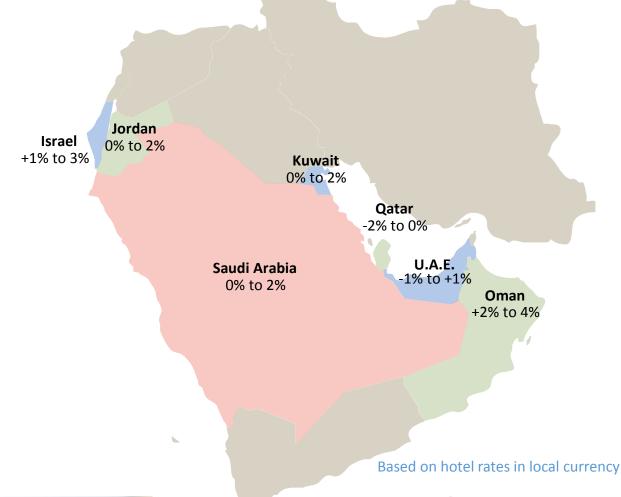






#### Middle East - hotel rates for 2018

Improving demand will push rates up by 0% to 2% across the region. Rates will rise in most countries, except Qatar.







Strong **demand** will drive **up regional** fares.



2018 outlook Asia

Strong demand within the region will drive up prices for flights and hotel accommodation. But competition will stop intercontinental airfares rising.

**Demand** will outpace capacity to help push **up** hotel **rates.** 

More event **space** will **ease** the pace at which meetings **rates rise.** 

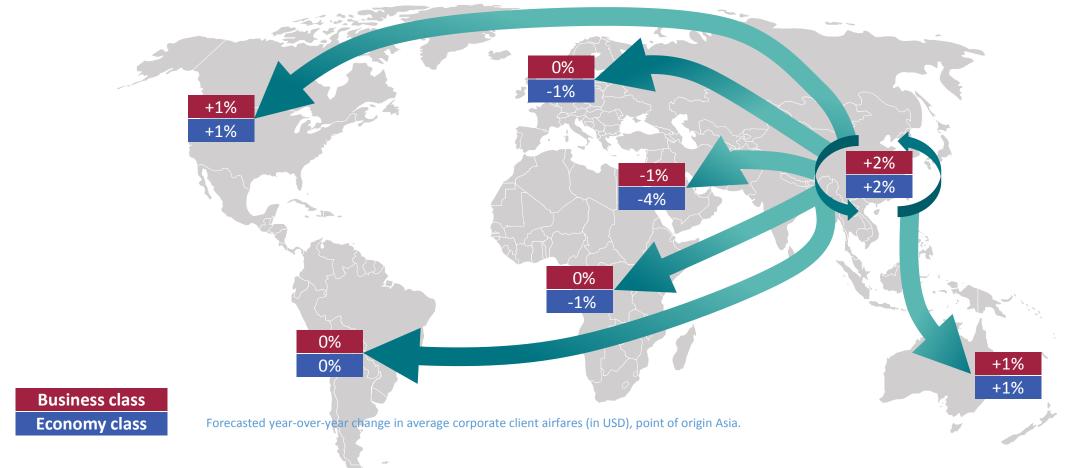
High-speed **rail** will connect **more cities** in **China** and **Japan.** 





#### Asia – 2018 airfares by destination

Fares within Asia and intercontinental fares to North America and Southwest Pacific will rise. All other fares will be flat or fall.



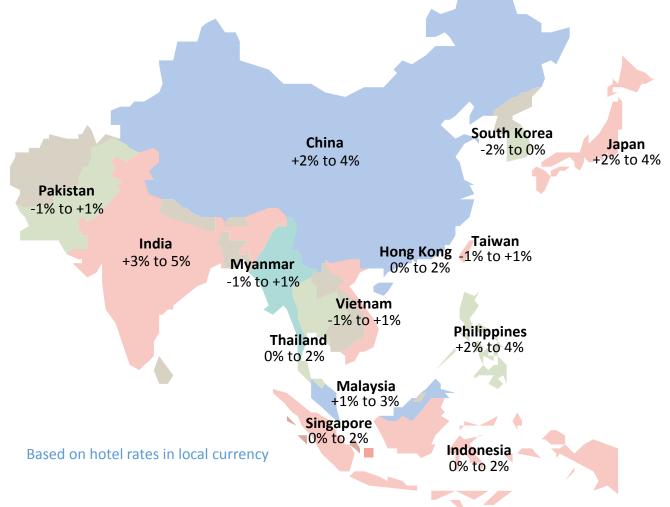






#### Asia - hotel rates for 2018

Rates will rise by 1% to 3%, as strong demand outpaces new capacity in major markets.









#### Asia – meetings in 2018

More event space will ease the pace of meeting rate increases.

**Meetings demand** continues to outpace supply.

**Increasing supply** will moderate price increases in 2018.

**New Goods and Services Tax may** affect pricing for meetings in India.

Book early, even if it is only for the biggest events.

**Using new** destinations can present new savings opportunities.

**Book meetings** through TMCs to access their buying power.





#### Asia – ground transportation in 2018

Ride-hailing is expanding rapidly. High-speed rail services are a credible option for domestic business trips in China and Japan.

Taxis are losing market share to ridehailing companies in China and India.

High-speed rail in China is an attractive option for trips of up to 800 kilometers. Demand for car rental from Western business travelers remains low.

Ride-hailing will have limited appeal in Japan outside of Tokyo.

Rail is the preferred option for domestic business travel in Japan.







Intercontinental
business airfares to
fall to all regions
except Latin America.

**Regional** fares will be **not change**.

Rising **costs** and limited **supply** will drive up **hotel** rates by **9%** to **11%.** 

### 2018 outlook Africa

Increasing competition will prevent airfares rising. Expect some strong hotel rate rises in major markets like Egypt, Nigeria and South Africa.

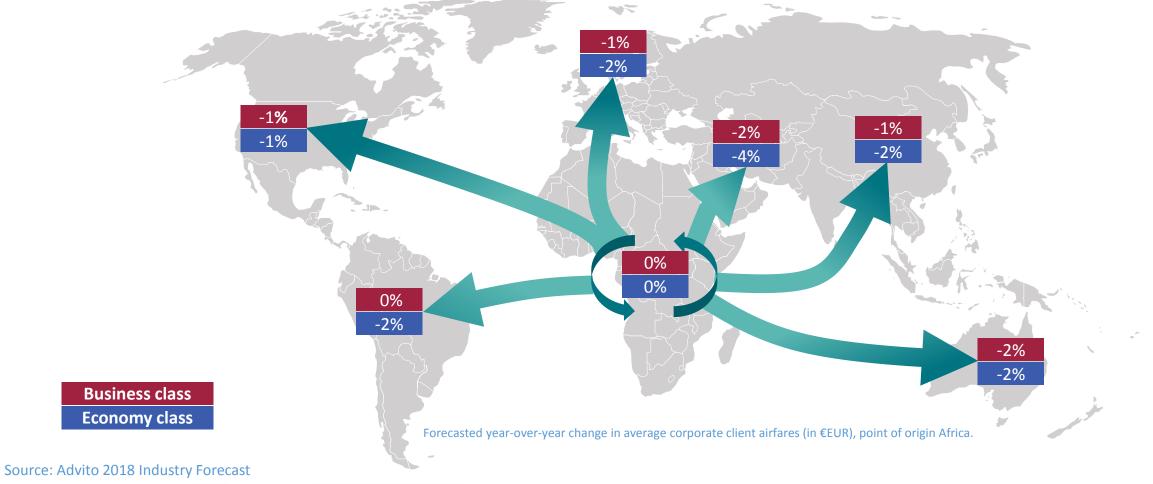
Uber will face growing competition from local ride-hailing services.





#### Africa – 2018 airfares by destination

Intercontinental fares, except those to Latin America, will fall. Fares for travel within Africa will not change.

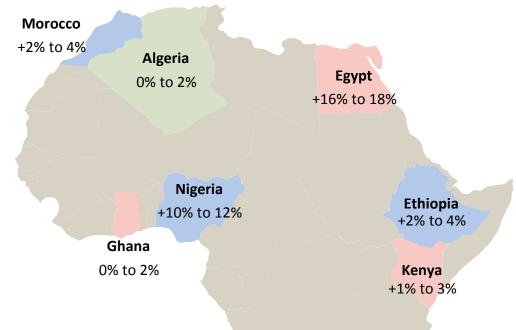






#### Africa - hotel rates for 2018

Strong increases in Egypt, Nigeria and South Africa will drive up hotel rates across the region by 9% to 11%.



Based on hotel rates in local currency Source: Advito 2018 Industry Forecast

**South Africa** +5% to 7%



Increasing capacity
and competition
will keep
intercontinental
airfares in check.

Insufficient new supply means hotel rates will rise by 3% to 5%, as demand picks up.



## 2018 outlook Southwest Pacific

Expect prices for flights and accommodation within the region to rise.

Solid demand and capacity discipline will push up regional fares again in 2018.

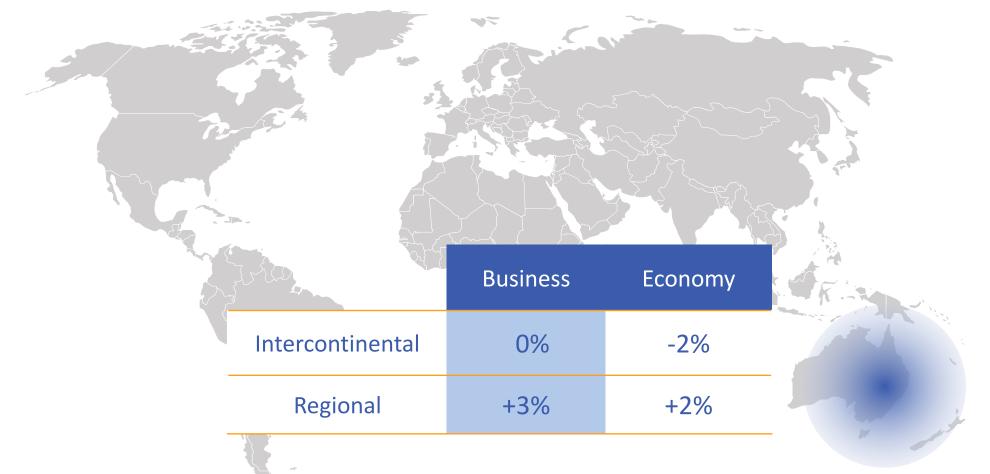
The car rental market will be more competitive.





#### Southwest Pacific – airfare predictions for 2018

Capacity discipline will push up regional fares, but growing competition will ensure intercontinental fares stay flat or fall.

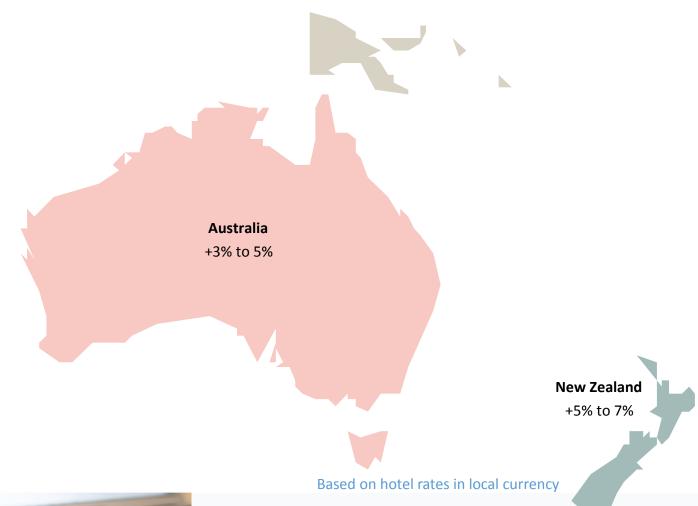






#### Southwest Pacific - hotel rates for 2018

A lack of new hotel supply, particularly in New Zealand, means rates will rise across the region by 3% to 5% as demand picks up.



ACTE

Source: Advito 2018 Industry Forecast

Compliments of:



#### Southwest Pacific – ground transportation in 2018

The car rental market will be more competitive as Enterprise establishes itself. Changes to driver benefits may increase costs for ride-hailing companies.

Car rental rates will rise in Sydney, but will be lower in Brisbane and Perth.

The arrival on Enterprise will make the car rental market more competitive.

Ride-hailing companies face an increase in their operating costs.

Competition to
Uber from local
operators like
GoCatch may push
down ride-hailing
rates.





## Questions?

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# Thank you!



